

MINUTES Board of Governors

APPROVED/CONFIRMED

MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS, HELD AS PART OF THE BOARD HORIZON SCANNING DAY ON WEDNESDAY 13TH MAY 2026, IN ROOM PRMB0003, MAIN BUILDING, PENRHYN ROAD CAMPUS

PRESENT: Tom Smyth (Chair), Sean Alleyne, Stephan Burow, Evelyn Eguridu, Hamza Haroon, Katharine Jackson, Ian Jennings, Roger King, Seetha Kumar, Caroline Mawhood, Bimal Patel, Steven Spier, Katy Taylor, Richard Thomas.

In attendance: Amir Alani, Provost, Faculties of Engineering, Science and the Environment and of Business and Social Sciences; Kathy Curtis, Provost, Faculty of Health, Science, Social Care and Education and Kingston School of Art; Liz Gilroy-Smith, Director of Strategic Projects Office; Louisa Green, Executive Director for Students; Caroline Harries, Chief Operating Officer and Chief Financial Officer; Elena Marco, Deputy Vice-Chancellor; Adrian Parry, University Secretary; Kate O'Doherty, Governance Support Manager (minutes); Yousra Baoud, Governance and Committee Advisor.

Formal Matters

42. Apologies

42.1 Apologies for absence were received from Behrouz Zafari. The meeting was deemed quorate.

43. Conflicts of Interest

43.1 No conflicts of interest were declared.

44. Middle Mill Business Case (BG 33/25, FC 30/25)

44.1 The Vice-Chancellor and the Chief Operating Officer and Chief Financial Officer provided an overview of the existing Knights Park Campus estate, outlining its current buildings and facilities and explaining the strategic rationale and affordability of the Middle Mill development, including the additional value it would bring to the University.

44.2 The Chair of the Finance Committee confirmed the Committee's recommendation for approval of the proposal.

44.3 The Chief Operating Officer and Chief Financial Officer confirmed that there was no requirement for borrowing to fund the project.

44.4 Governors expressed their support for the project and were reassured that the enhanced scrutiny undertaken by the Finance Committee had demonstrated both the financial feasibility of the project and the continued financial resilience of the University. The opportunity to robustly debate the proposal had been welcomed.

44.5 The Board **approved** the Business Case for Middle Mill.

Dates of forthcoming meetings:
3.00pm, Wednesday 24th June 2026

Signed:
Tom Smyth (Chair)

Date: